| Ву:             | Mike Whiting – Cabinet Member - Education, Learning and Skills     |
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|                 | Patrick Leeson- Corporate Director- Education, Learning and Skills |
| То:             | Education Committee – 19 March 2013                                |
| Subject         | Education, Learning and Skills Performance Scorecard               |
| Classification: | Unrestricted   |

| Summary:         | The Education, Learning and Skills performance management framework is the monitoring tool for the targets and the milestones for each year up to 2015, set out in Bold Steps for Education. The scorecard continues to develop and is intended to provide the Directorate and Members with progress against all the targets set out in the business plans for key performance indicators. |
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| Recommendations: | Members are asked to review and comment on the Education, Learning and Skills performance scorecard  |

# 1. Introduction

1.1 Each Cabinet Committee is receiving a performance management scorecard which is intended to support Committee Members in reviewing performance against the targets set out in the Bold Steps for Education document and related business plans.

# 2. Education, Learning and Skills (ELS) Performance Management Framework

- 2.1 The performance management framework is the monitoring tool for the targets and milestones set out in Bold Steps for Education. Much development of the scorecard has taken place since June 2012, and there are now very few indicators awaiting baseline data. Attached to this report is the December version of the ELS scorecard, reporting on data as at the end of November 2012.
- 2.2 The scorecard contains a range of monthly, termly and annual indicators (as indicated in the Frequency column as M, T or A).
- 2.3 For some indicators it is good for performance to be high, (for example school attainment data) whilst for others it is good to be low (for example exclusions and persistent absence data). To aid interpretation this is shown in the polarity column as H, L or T (T denoting where it is best to be near the target rather than too high or too low). Detailed descriptions are available to show clearly what criteria have been applied to produce the data against each indicator.
- 2.4 For nationally published indicators, comparative data at national and statistical neighbour average level is provided.
- 2.5 Performance is highlighted as red, amber or green. Red indicates current performance is below the Kent outturn for 2010-11, amber indicates it is between

the Kent outturn for 2010-11 and the target for 2013 and green indicates it has been reached or the target has been exceeded.

- 2.6 Direction of travel is also shown. This indicates whether figures have gone up, down or remained the same since the previous reported figure and whether this movement is rated as red, amber or green.
- 2.7 A data definitions section has been included to ensure that all users of the ELS scorecard are clear about what the indicators report on. Given the complex nature of education reporting timescales, a data sources section provides detail as to the latest data source for each indicator i.e. whether it is provisional or final, the latest month or last term etc.
- 2.8 The scorecard is currently being amended to reflect the updated Bold Steps for ELS. This involves adding new indicators, sourcing data for those indicators, collecting targets from 2013 to 2016, and ensuring data is available at both LA and district level. The Kent, national and statistical neighbour outturn figures are also being updated to 2011-12 now that most figures are available following publication by the DfE.

# 3. District Scorecards

3.1 In parallel to the development of the ELS scorecard, work has been undertaken to produce 12 District scorecards which were consulted on through the last two rounds of District Headteacher meetings. Feedback led to the inclusion of district level context data such as proportions of Free School Meals and Looked After Children to support the interpretation of district performance. These are intended to support performance management at a locality level, but will also be vital at Local Authority level for informing the targeting of appropriate support.

#### 5. Recommendations

5.1 Members are asked to note the Education, Learning and Skills performance scorecard.

# **Background Documents**

ELS Performance Scorecard: Appendix 1

# **Contact details**

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